Northwest Regional Council - Regular (Remote) Meeting May 19, 2022 10 am – 11 am

Join Zoom Meeting

https://us06web.zoom.us/j/83554030789?pwd=Ryt4eGNndmRkSm54aDJhK3Izb0d3UT09

Meeting ID: 835 5403 0789 Passcode: 505928

AGENDA

Pages Action Required

- 1. Call to Order
- 2. Public Comment

Agenda Topic

3. Consent Agenda

All matters listed with the Consent Agenda have been distributed to each Council Member for reading and study, are considered to be routine, and will be enacted by one motion of the Northwest Regional Council with no separate discussion. If separate discussion is desired, that item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a Council Member.

Consent Agenda:

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	a) Approval of the Minutes,	
	i. Regular Meeting, December 9, 2021 ii. Special Meeting, December 13, 2021	Motion to Approve
	iii. Special Meeting, December 28, 2022	
	iv. Special Meeting, January 6, 2022	
	v. Special Meeting, March 10, 2022	
	b) Approval of November, December, January, and February	
		Mation to Approva
	Expenditure Listings	Motion to Approve
	c) 2021 Budget to Actual Report	Motion to Approve
	d) Routine Contracts and Amendments	Motion to Approve
	e) Signatures of Authoritative Body –WH Co Treasurer	Motion to Approve
4.	Regular Agenda	
4.		Information Only
4.	a) Policy & Procedure Manual updates	Information Only Motion to Approve
4.	a) Policy & Procedure Manual updatesb) COVID Update	Motion to Approve
4.	a) Policy & Procedure Manual updatesb) COVID Updatec) Key Staffing Changes	Motion to Approve Motion to Approve
4.	a) Policy & Procedure Manual updatesb) COVID Update	Motion to Approve
	a) Policy & Procedure Manual updatesb) COVID Updatec) Key Staffing Changes	Motion to Approve Motion to Approve
	 a) Policy & Procedure Manual updates b) COVID Update c) Key Staffing Changes d) Legislative Updates Other Issues	Motion to Approve Motion to Approve Information Only
4.	 a) Policy & Procedure Manual updates b) COVID Update c) Key Staffing Changes d) Legislative Updates Other Issues County Information Sharing 	Motion to Approve Motion to Approve
4.	 a) Policy & Procedure Manual updates b) COVID Update c) Key Staffing Changes d) Legislative Updates Other Issues County Information Sharing Announcements	Motion to Approve Motion to Approve Information Only Information Only
4.	 a) Policy & Procedure Manual updates b) COVID Update c) Key Staffing Changes d) Legislative Updates Other Issues County Information Sharing 	Motion to Approve Motion to Approve Information Only

7. Adjournment

Future NWRC Meetings

July 28, 2022 and December 8, 2022, Venue to be determined

For more information, please contact the NWRC office at (360) 676-6749 or 1-800-585-6749, 600 Lakeway Drive, Bellingham, WA 98225.

MINUTES OF THE NORTHWEST REGIONAL COUNCIL

December 09, 2021

BOARD MEMBERS: Island County Commissioner Melanie Bacon, San Juan County Council Member Cindy Wolf, Skagit County Commissioners Peter Browning and Ron Wesen, Whatcom County Council Member Kathy Kershner

STAFF: Dan Murphy, Amanda McDade, Kyle Ludwig, Elizabeth Anderson, Pat Elwell, Ryan Blackwell, Sarah Silva, Melody Woodrich-Fernando, Darla Smith

PUBLIC: Barb Pesola, San Juan County, NWSSB Chair

The meeting was called to order at 10:26 by Skagit County Commissioner Wesen.

There was no public comment.

Consent Agenda

Motion was made by Island County Commissioner Bacon and seconded by Skagit County Commissioner Browning to approve the Consent Agenda items a – g: Approval of the Minutes, Regular Meeting July 22, 2021: Approval of June, July, August, September and October 2021 Expenditure Listings: 2021 Budget to Actual Report: Cancellation of Warrants, Resolution #21-03: Annual Internal Fiscal System Review: Closure of Petty Cash Fund, Resolution #21-04: Appointment of the Position of Executive Director as Finance Officer, Resolution #21-06, as presented. The Motion carried.

h) Routine Contracts and Amendments

Motion was made by Whatcom County Council Member Kershner and seconded by Skagit County Commissioner Browning to approve the referenced Routine Contracts, Amendments and Agreements as presented. The Motion carried.

Regular Agenda

a) 2023 NWRC Strategic Plan Update

NWRC Executive Director Dan Murphy provided an overview of the Strategic Plan Update. The Strategic Plan is done every four years, which was last approved in 2019. This is a mid-point plan update noting that we are on track toward meeting our objectives in the original plan. Discussion followed.

Motion was made by Skagit County Commissioner Browning and seconded by Whatcom County Council Member Kershner to accept the 2020 – 2023 NWRC

Strategic Plan Update as presented. The Motion passed unanimously.

b) Market Rate Salary Adjustment

NWRC Executive Director Dan Murphy presented the Market Rate Salary Adjustment. Kara Turner, NWRC HR Consultant, conducted a salary comparability study in 2019. Over the last two years the NWRC Governing Board approved market rate salary adjustments for the non-management NWRC positions. This recommendation includes a 5% market rate adjustment for the Supervisors, Managers and Directors to keep in arms range of the market. Discussion followed.

Motion was made by Skagit County Commissioner Browning and seconded by Whatcom County Council Member Kershner to approve a 5% market rate salary adjustment in Classification Levels 1, 2 and all supervisory positions, effective January 1, 2022, as presented. The Motion passed unanimously.

c) NWRC 2022 Budget, Resolution #21-05

NWRC Executive Director Dan Murphy presented the 2022 Budget. The budget represents a 5% increase from the current year. We are expanding services and building infrastructure to support those services. Discussion followed.

Motion was made by Island County Commissioner Bacon and seconded by San Juan County Council Member Wolf to approve the 2022 Budget as presented, including a cost-of-living adjustment of 3% for NWRC employees. The Motion passed unanimously.

d) <u>Authorizing Executive Director Selection Committee Hiring Authority</u> NWRC Executive Director Dan Murphy presented the Executive Director selection process. The final selection committee meeting is after today's board meeting. The selection committee needs to be authorized to either extend an offer to the selected candidate and negotiate the contract or the Board delegate the process to the committee and ratify at the April Board meeting. Discussion followed.

Motion was made by Skagit County Commissioner Wesen to have the selection committee extend the offer and negotiate the contract with the selected candidate with a Board meeting as soon as possible to approve the offer. Skagit County Commissioner Browning seconded the motion. Discussion followed.

A friendly amendment was made by San Juan County Council Member Cindy Wolf to have a Special Executive Session so the selection committee can present their recommendation and supporting information to the Board and have full Board approval prior to extending an offer. Island County Commissioner Bacon seconded the amended motion. The Motion passed unanimously.

e) Agency update

Effective December 1, 2021, NWRC has implemented a phased re-opening plan returning to home visits and opening office front door activities. Due to the pandemic, NWRC has been unable to perform home visits since March of 2020. While services have been on-going throughout pandemic, they cannot replace inhome services and care. NWRC serves about 3,000 people that in other states would be in nursing homes.

 f) <u>Proposed Meeting Schedule</u> NWRC Board meet three times a year, no concerns voiced.

Other Issues

<u>County Information Sharing</u> – Board members shared highlights of activities of import occurring within their community.

Announcements

Skagit County Commissioner Wesen thanked Executive Director Dan Murphy for his service. Dany Murphy thanked Human Resource Manager Pat Elwell for her service.

Adjournment

There being no further business, the meeting adjourned at 11:23 pm

Prepared and submitted by:

Darla Smith

Darla Smith, Office Supervisor

MINUTES OF THE NORTHWEST REGIONAL COUNCIL

December 13, 2021

BOARD MEMBERS: Island County Commissioners Melanie Bacon and Jill Johnson, San Juan County Council Members Jamie Stephens and Cindy Wolf, Skagit County Commissioners Peter Browning and Ron Wesen, Whatcom County Executive Satpal Sidhu

STAFF: Sarah Silva, Darla Smith, Kara Turner

PUBLIC:

The meeting was called to order at 12:36 pm by San Juan County Council Member Jamie Stephens

There was no public comment.

Regular Agenda

a) Executive Session

San Juan County Council Member Jamie Stephens shared the Board Selection Committee determined additional information is needed prior to making a recommendation to the full board. A request was made that all Board Members receive the application materials to review prior to the next meeting.

Adjournment

There being no further business, the meeting adjourned at 12:44 pm

Prepared and submitted by:

Darla Smith Darla Smith, Office Supervisor

MINUTES OF THE NORTHWEST REGIONAL COUNCIL December 28, 2021

December 28, 2021

BOARD MEMBERS: Island County Commissioner Melanie Bacon, San Juan County Council Members Jamie Stephens and Cindy Wolf, Skagit County Commissioner Ron Wesen and Peter Browning, Whatcom County Executive Satpal Sidhu, Whatcom County Council Member Kathy Kershner

STAFF: Sarah Silva, Darla Smith, Kristine Glasgow, Kara Turner

PUBLIC: Barbara Pesola, San Juan County, NWSSB Chair

The meeting was called to order at 3:07 pm by San Juan County Council Member Jamie Stephens.

Public Comment:

Barbara Pesola shared her background representing the San Juan County Senior Board and provided feedback on the Executive Director search.

Regular Agenda

a) Executive Session

An Executive Session was call at 3:15 pm to discuss the Executive Director Search, review of and potential action on an Employment Contract for the Executive Director position. The Chair estimated the session would last up to 60 minutes.

The regular board meeting reconvened at 4:06 pm.

Motion was made to authorize the Board Chair to extend an offer as discussed in Executive Session on behalf of the Executive Director. The Motion passed unanimously.

Motion was made to authorize the Board Chair to extend a consulting contract to Dan Murphy. The Motion passed unanimously.

Adjournment

There being no further business, the meeting adjourned at 4:10 pm

Prepared and submitted by:

Darla Smith

Darla Smith, Office Supervisor

MINUTES OF THE NORTHWEST REGIONAL COUNCIL January 06, 2022

BOARD MEMBERS: Island County Commissioners Melanie Bacon and Jill Johnson, San Juan County Council Members Jamie Stephens and Cindy Wolf, Whatcom County Executive Satpal Sidhu,

STAFF: Amanda McDade, Sarah Silvas, Darla Smith, Kara Turner

PUBLIC: Barbara Pesola, San Juan County, NWSSB Chair

The meeting was called to order at 1:04 pm by San Juan County Council Member Jill Johnson.

Public Comment:

There was no public comment.

Executive Session

Executive Session

An Executive Session was called at 1:05 pm to review the employment contract for the selected Executive Director. The Chair estimated the session would last up to 15 minutes.

The regular board meeting reconvened at 1:19 pm.

Motion was made to by San Juan County Council Member Wolf and seconded by Island County Commissioner Bacon to accept the contract negotiated with Amanda McDade for the position of Executive Director at NWRC. The motion passed unanimously.

Motion was made by Island County Commissioner Bacon and seconded by Whatcom County Executive Sidhu to extend an on-call contract to Dan Murphy. There was further discussion that included limiting the consulting contract to \$15,000 with a contract term of one year on an as needed basis. The motion passed unanimously.

Regular Agenda

<u>Approval of Resolution #22-02 to appoint an Investment/Cash Management/Finance</u> Officer for Northwest Regional Council.

Motion was made by San Juan County Council Member Stephens and seconded by San Juan County Council Member Wolf to approve Resolution #22-01

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appointing an Investment/Cash Management/Finance Officer for Northwest Regional Council. The motion passed unanimously.

Adjournment

There being no further business, the meeting adjourned at 1:26 pm

Prepared and submitted by:

Darla Smith Darla Smith, Office Supervisor

MINUTES OF THE NORTHWEST REGIONAL COUNCIL March 10, 2022

BOARD MEMBERS: Island County Commissioner Melanie Bacon, San Juan County Council Member Cindy Wolf, Skagit County Commissioners Ron Wesen and Peter Browning, Whatcom County Executive Satpal Sidhu

STAFF: Amanda McDade, Darla Smith

PUBLIC: Barbara Pesola, San Juan County, NWSSB Chair

The meeting was called to order at 10:05 am by Whatcom County Executive Satpal Sidhu

Public Comment:

There was no public comment.

Announcements:

a. Future meeting packets

Darla Smith, Office Supervisor discussed NWRC's desire to distribute board packets electronically. Making this transition will cut down on waste and reduce costs. Electronic packets will be emailed to Governing Board members and posted to the website. No concerns were voiced.

b. April meeting topics

Amanda McDade, Executive Director informed the Board she would like to review the current COVID and vaccination policies at the April. As of Monday, March 7th NWRC has opened the front doors and has staff available to meet with walk-in clients. The agency is working on a hybrid model for staff returning to the office.

Executive Session

Executive Session

An Executive Session was called at 10:12 am to review the Care Management Director Position, the grant for additional staff for the Jail Health Program and discuss pending litigation. The Chair estimated the session would last up to 30 minutes.

The regular board meeting reconvened at 10:25 am.

Motion was made by Whatcom County Executive Satpal Sidhu and seconded by San Juan County Council Member Cindy Wolf to accept and approve replacing the Care Management Director with a Clinical Director and Long-term Care Case Management Director. Discussion followed. The motion passed unanimously. Motion was made by Whatcom County Executive Satpal Sidhu and seconded by Skagit County Commissioner Peter Browning to accept and approve the Jail Health Registered Nurse wage adjustment and adding Licensed Practical Nurse to the NWRC salary schedule as an option to fill existing vacancies. The motion passed unanimously.

Adjournment

There being no further business, the meeting adjourned at 10:31 am

Prepared and submitted by:

Darla Smith

Darla Smith, Office Supervisor

EXPENDITURE APPROVAL

We, the undersigned Northwest Regional Council, do hereby approve payments in the amount of <u>\$1,725,792.66</u> this 19th day of <u>May, 2022</u>.

November 2021 Month of Expenditures

Amanda McDade Executive Director

Melanie Bacon Island County Commissioner Jill Johnson Island County Commissioner

Jamie Stephens, Chair San Juan County Councilmember Cindy Wolf San Juan County Councilmember

Peter Browning Skagit County Commissioner Ron Wesen Skagit County Commissioner

Satpal Sidhu Whatcom County Executive

EXPENDITURE APPROVAL

We, the undersigned Northwest Regional Council, do hereby approve payments in the amount of <u>\$1,768,811.04</u> this <u>19th</u> day of <u>May</u>, <u>2022</u>.

December 2021 Month of Expenditures

Amanda McDade Executive Director

Melanie Bacon Island County Commissioner Jill Johnson Island County Commissioner

Jamie Stephens, Chair San Juan County Councilmember Cindy Wolf San Juan County Councilmember

Peter Browning Skagit County Commissioner Ron Wesen Skagit County Commissioner

Satpal Sidhu Whatcom County Executive

EXPENDITURE APPROVAL

We, the undersigned Northwest Regional Council, do hereby approve payments in the amount of <u>\$1,819,775.08</u> this <u>19th</u> day of <u>May</u>, <u>2022</u>.

January 2022 Month of Expenditures

Amanda McDade Executive Director

Melanie Bacon Island County Commissioner Jill Johnson Island County Commissioner

Jamie Stephens, Chair San Juan County Councilmember Cindy Wolf San Juan County Councilmember

Peter Browning Skagit County Commissioner Ron Wesen Skagit County Commissioner

Satpal Sidhu Whatcom County Executive

EXPENDITURE APPROVAL

We, the undersigned Northwest Regional Council, do hereby approve payments in the amount of <u>\$1,754,811.64</u> this <u>19th</u> day of <u>May</u>, <u>2022</u>.

February 2022 Month of Expenditures

Amanda McDade Executive Director

Melanie Bacon Island County Commissioner Jill Johnson Island County Commissioner

Jamie Stephens, Chair San Juan County Councilmember Cindy Wolf San Juan County Councilmember

Peter Browning Skagit County Commissioner Ron Wesen Skagit County Commissioner

Satpal Sidhu Whatcom County Executive



NWRCWA.ORG

Memorandum

То:	Northwest Regional Council Governing Board
From:	Amanda McDade, Executive Director
Date:	May 19, 2022
Subject:	January through December 2021 Budget to Actual Report

We are pleased to present you with the Budget to Actual Reports for the period of January through December 2021. The year revenues came in at 98% of the budgeted projection and total expenses were at 96%.

Please let me know if you have questions.

Proposed Motion: The Northwest Regional Council approves the January through December 2022 Budget to Actual Report.

	NORTHWEST REGIONAL COUNCIL		TOTAL	
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS) JANUARY - DECEMBER 2021	2021 Revised	% of Year Actual	100% % of Budget
Fundi	ing			
1	DSHS - ALTSA - TXIX Medicaid	4,743,733	4,875,047	103%
2	DSHS - ALTSA - All Other	4,955,417	4,711,417	95%
3	Disaster Relief Funding - COVID	1,289,919	1,161,903	90%
4	Health Care Authority	8,105,134	8,124,783	100%
5	Local Funds	123,628	127,495	103%
6	Other Contracted	3,453,757	3,273,003	95%
Subto	otal Current Year Funding	22,671,588	22,273,648	98%
7	Use of Fund Balance Reserves	424,923	327,759	779
Subto	otal Funding (including reserves)	23,096,511	22,601,407	98%
Opera	ating Expenditures			
8	Salaries & Wages	7,603,742	7,457,653	98%
9	Taxes & Benefits	3,405,970	3,228,477	95%
Total	Personne!	11,009,712	10,686,130	979
10	Office/Operating Supplies	83,107	33,100	40%
11	Small Tools/Capital Equipment	52,137	61,064	1179
12	Professional Services	661,002	614,660	93%
13	Communication	259,266	202,582	789
14	Travel	219,468	45,806	219
15	Occupancy/Insurance	577,529	494,670	86%
16	Disaster Relief	182,372	255,190	1409
17	Miscellaneous	156,436	100,257	64%
	Operating Expenditures	2,191,317	1,807,329	82%
		13,201,029	12,493,459	95%
	ontractor Expenditures	terretaria de la companya de la comp Na companya de la comp	255.55	
18	I&A/Case Management/FCSP			
19	ISR/Island County	693,587	683,537	99%
20	San Juan County Senior Services	192,395	185,019	96%
21	Legal Services	54,072	54,072	100%
22	Nutrition	, , , , , , , , , , , , , , , , , , ,		
23	ISR/Island County	266,966	259,499	97%
	Skagit County	357,972	346,804	97%
24		the second se		
25	WCOA/Whatcom and San Juan Counties	657,364	634,574	
25 26	Construction of the second s Second second seco	the second se	634,574 906,713	
25 26 27	Disaster Relief Volunteer Services	657,364 1,101,344	906,713	829
25 26 27 28	Disaster Relief Volunteer Services ISR/Island County	657,364 1,101,344 31,858	906,713 39,628	829 1249
25 26 27 28 29	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County	657,364 1,101,344 31,858 35,514	906,713 39,628 16,756	829 1249 479
25 26 27 28 29 30	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County	657,364 1,101,344 31,858	906,713 39,628	829 1249 479 1079
25 26 27 28 29 30 31	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program	657,364 1,101,344 31,858 35,514 41,987 3,959	906,713 39,628 16,756 45,086 3,959	829 1249 479 1079 1009
25 26 27 28 29 30 31 32	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000	906,713 39,628 16,756 45,086 3,959 3,537,790	829 1249 479 1079 1009 1059
25 26 27 28 29 30 31 32 33	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000 462,440	906,713 39,628 16,756 45,086 3,959 3,537,790 477,177	829 1249 479 1009 1005 1039
25 26 27 28 29 30 31 32 33 33 34	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000 462,440 64,385	906,713 39,628 16,756 45,086 3,959 3,537,790 477,177 11,610	829 1249 479 1079 1009 1059 1039 189
25 26 27 28 29 30 31 32 33	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000 462,440	906,713 39,628 16,756 45,086 3,959 3,537,790 477,177	829 1249 477 1009 1055 1033 185 955
25 26 27 28 29 30 31 32 33 33 34	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000 462,440 64,385	906,713 39,628 16,756 45,086 3,959 3,537,790 477,177 11,610	825 1245 477 1005 1005 1005 1003 1033 188 955 611
25 26 27 28 29 30 31 32 33 34 35	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000 462,440 64,385 112,652	906,713 39,628 16,756 45,086 3,959 3,537,790 477,177 11,610 106,759	829 1249 479 1079 1009 1059 1039 1039 1039 188 955 619 209
25 26 27 28 29 30 31 32 33 34 35 36	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000 462,440 64,385 112,652 299,800	906,713 39,628 16,756 45,086 3,959 3,537,790 477,177 11,610 106,759 184,306	829 1249 479 1079 1009 1059 1039 1039 1039 1039 1039 1039 1039 103
25 26 27 28 29 30 31 31 32 33 33 34 35 36 37 38	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000 462,440 64,385 112,652 299,800 30,000	906,713 39,628 16,756 45,086 3,959 3,537,790 477,177 11,610 106,759 184,306 5,960	829 1249 479 1079 1009 1059 1039 1039 1039 1039 1039 1039 1039 103
25 26 27 28 29 30 31 32 33 34 35 36 37 38	Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program Health Homes	657,364 1,101,344 31,858 35,514 41,987 3,959 3,360,000 462,440 64,385 112,652 299,800 30,000 1,766,549	906,713 39,628 16,756 45,086 3,959 3,537,790 477,177 11,610 106,759 184,306 5,960 1,742,873	979 829 1249 479 1079 1009 1059 1039 1039 1039 1039 1039 1039 1039 103

	NORTHWEST REGIONAL COUNCIL	Cor	nmunity Progra	ms
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)	2021	% of Year	100% % of Budget
Fundi	JANUARY - DECEMBER 2021	Revised	Actual	% Of Budget
1	DSHS - ALTSA - TXIX Medicaid	159,000	123,868	789
2	DSHS - ALTSA - All Other	2,921,373	2,875,560	98%
2	Disaster Relief Funding - COVID	2,921,373	2,073,300	307
4	Health Care Authority	····· · · · · · · · · · · · · · · · ·		
4 5	Local Funds			
5	Other Contracted	41.042	43,739	105%
T	tal Current Year Funding	41,842	3,043,167	97%
	Use of Fund Balance Reserves	3,122,215	3,043,107	
	tal Funding (including reserves)	2 100 015	2 042 167	979
Subto		3,122,215	3,043,167	
Onera	ting Expenditures	an an an an ann an an Ann a An Ann an Ann		aaaa
8	Salaries & Wages	1,220,837	1,162,777	95%
9	Taxes & Benefits	564,217	518,268	929
	Personnel	1,785,054	1,681,045	949
	Office/Operating Supplies	16,342	5,232	329
11	Small Tools/Capital Equipment	4,700	9,479	2029
12	Professional Services	24,413	9,479 15,762	65%
12	Communication		38,538	69%
13	Travel	55,518	7,724	20%
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15	Occupancy/Insurance Disaster Relief	130,309	101,473	, o , 09
16		E4 707		62%
17	and a second	51,787	32,177	
	Operating Expenditures	321,424	210,385	65%
Total	Direct Service and Administration	2,106,478	1,891,430	90%
Suba	ontractor Expenditures	••••••••••••••••••••••••••••••••••••••	and the second	
18	I&A/Case Management/FCSP			
19	ISR/Island County	243,092	231,946	95%
20	San Juan County Senior Services	192.395	185.019	96%
20 21	Legal Services	192,395	103,019	30,
	Nutrition			
22	ISR/Island County		·····	
23	and a second			
24	Skagit County WCOA/Whatcom and San Juan Counties	a an	a and a second a second	a sera a construction destruction de la construc-
25	a second	a ta san mananana sa manana	: 1	
26		and the second	······································	1. (1. (1.)) (1. (1. (1. (1. (1. (1. (1. (1. (1. (1.
27	Volunteer Services		ang	ana ana ang ang ang ang ang ang ang ang
28	ISR/Island County		namena in terreteri	and the second second second
29	CASC/Skagit County	a a cara anna a cara a cara a chuir		
30	Opportunity Council/Whatcom County			- and a set of the second set
31	Long Term Care Ombudsman Program	a		and the second state of the second se
32	Medicaid Transportation Brokerage	a provinsi na		· · · · · · · · · · · · · · · · · · ·
33	Family Caregiver Support Project & Respite Services	462,440	477,177	103
34	Dementia Partnerships Project	64,385	11,610	18'
35	Kinship Caregivers Support Program/Kinship Navigator			a 1947 - Marine Marine, and an an anna an 1
36	Caregiver Training/Agency Workers Health Insurance	ς		
37	Chronic Disease Self Management Program) 	- Andres	a a annan a sao a shi shi a s
38	Health Homes	į		
Total	Subcontractor Expenditures	962,312	905,752	94
39	Total Expenditures	3,068,790	2,797,182	91
40	Revenue less Expenditures	53,425	245,985	

	NORTHWEST REGIONAL COUNCIL		Care Managemen	nt
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)	2021	% of Year	100%
	JANUARY - DECEMBER 2021	Revised	Actual	% of Budget
Fundi	and a second of the second	4 50 4 700	4 754 470	1040
	DSHS - ALTSA - TXIX Medicaid	4,584,733	4,751,179	104%
2	DSHS - ALTSA - All Other	94,058	92,880	99%
3	Disaster Relief Funding - COVID		0 507 407	
4	Health Care Authority	3,764,734	3,597,167	96%
5	Local Funds	6 500 500		
6	Other Contracted	1,509,502	1,366,520	919
	tal Current Year Funding	9,953,027	9,807,746	99%
	Use of Fund Balance Reserves	-	-	
Subto	otal Funding (including reserves)	9,953,027	9,807,746	99%
		a and a		
1.52	ating Expenditures			
···	Salaries & Wages	4,420,834	4,347,265	98%
9	Taxes & Benefits	1,952,323	1,869,028	96%
	Personnel	6,373,157	6,216,293	98%
10	Office/Operating Supplies	53,992	18,550	34%
11	Small Tools/Capital Equipment	36,169	21,164	59%
12	Professional Services	194,215	191,296	98%
13	Communication	165,500	127,442	779
14		158,543	28,441	18%
15	Occupancy/Insurance	368,469	334,836	919
16			station and the second s	
17	Miscellaneous	77,587	55,419	719
Total	Operating Expenditures	1,054,475	777 1/0	749
	ng di na yang 🖓 na dikana sa karana na karana sa karana sa karana kar	1,004,475	777,148	
	Direct Service and Administration	7,427,632	6,993,441	949
Total	Direct Service and Administration			
Total Subc	Direct Service and Administration ontractor Expenditures			
Total Subc 18	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP	7,427,632	6,993,441	949
Total Subc 18 19	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County			949
Total Subc 18 19 20	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services	7,427,632	6,993,441	
Total Subc 18 19 20 21	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCCA/Whatcom and San Juan Counties	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26 27	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26 27 28	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26 27 28 26 27 28 29 30 30 31	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage	7,427,632	6,993,441	945
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services	7,427,632	6,993,441	945
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator	7,427,632	6,993,441	945
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34	Direct Service and Administration ontractor Expenditures [&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Counci/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance	7,427,632	6,993,441	945
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator	7,427,632	6,993,441	949
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36	Direct Service and Administration ontractor Expenditures [&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Counci/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance	7,427,632	6,993,441	944
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program	7,427,632	6,993,441	945 1005
Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38	Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program	7,427,632 450,495	6,993,441	949

	NORTHWEST REGIONAL COUNCIL	Other Subcor	tracting (former Contracting)	ly Planning &
E	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS) JANUARY - DECEMBER 2021	2021 Revised	% of Year Actual	100% % of Budget
Funding	A CONTRACTOR OF			
and and a n an	S - ALTSA - TXIX Medicaid		an ann an an de	
	S - ALTSA - All Other	1,939,986	1,742,977	90%
	ster Relief Funding - COVID	1,303,300	1,172,071	
e in proprieta por el construcción de la construcción de la construcción de la construcción de la construcción	h Care Authority	second a second s	and a straight straight of the Marsel . 	
	Funds		na san ing	
	r Contracted	60,000	60,000	100
a ser de ser d	rrent Year Funding	1,999,986	1,802,977	909
and the second second second	of Fund Balance Reserves	1,555,500	1,002,017	
ne a contra da se da	nding (including reserves)	1,999,986	1,802,977	90°
On crating I				
weine einer Teel	xpenditures ies & Wages	E0 020	60,484	1039
ess messions and a second	s & Benefits	58,938 23 565	22,892	979
9 Taxe	a na serie de la companya de la comp	23,565 82,503	83,376	101
	nnei e/Operating Supplies	82,503	1,363	81
	all and a second of the second of the second s	and and a second pro-	and the second	104
and the second second second	I Tools/Capital Equipment ssional Services	1,328	1,379	
	shows where a constraint of the state of several set of the several second second second second second second s	4,575	7,529	165
	munication	4,348	5,019	115'
14 Trav	e and a second construction of the second	797	525	66'
e in exercise in south over the	ipancy/insurance	10,126	5,171	519
and the second			ana an	00
an and the second second		1,610	1,212	759
	ting Expenditures	24,477	22,198	919
Total Direc	Service and Administration	106,980	105,574	999
$\{1,1,1,2,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1$	tor Expenditures			Nextee of the second of the second se
	Case Management/FCSP		and the second	
	/Island County			in a second s
and the second	Juan County Senior Services			
21 Lega	I Services	· · · · · · · · · · · · · · · · · · ·		na ana ang ang ang ang ang ang ang ang a
22 Nutr	e de entre el manuel de la constante de la presentation de la presentation de la presentation de la constante d	54,072	54,072	100'
2.2. STUL	n ny many manggana yana any ana any ana any ana any ana any any	54,072	54,072	100'
encounter dos terms	ition /Island County	54,072 266,966	259,499	97
23 ISF	and a second contract of a second		same of the second s	97
23 ISF 24 Ska	/Island County	266,966	259,499	97/ 97/
23 ISF 24 Ska 25 WC	/Island County git County	266,966 357,972	259,499 346,804	97/ 97/
23 ISF 24 Ska 25 WC 26 Disa	/Island County igit County :OA/Whatcom and San Juan Counties	266,966 357,972	259,499 346,804	97/ 97/
23 ISF 24 Ska 25 WC 26 Disa 27 Volu	/Island County Igit County IOA/Whatcom and San Juan Counties ster Relief	266,966 357,972	259,499 346,804	97 97 97
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF	/Island County 	266,966 357,972 657,364	259,499 346,804 634,574	97 97 97 124
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF 29 CA	//sland County .git County :OA/Whatcom and San Juan Counties ster Relief nteer Services //sland County	266,966 357,972 657,364 31,858	259,499 346,804 634,574 39,628	97 97 97 97 124 47
23 ISF 24 Ski 25 WO 26 Disa 27 Volu 28 ISF 29 CA 30 Op	//Island County git County COA/Whatcom and San Juan Counties ster Relief Inteer Services //Island County SC/Skagit County	266,966 357,972 657,364 31,858 35,514	259,499 346,804 634,574 39,628 16,756	97 97 97 97 124 47 107
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF 29 CA 30 Op 31 Lon	VIsland County igit County COA/Whatcom and San Juan Counties ster Relief Inteer Services VIsland County SC/Skagit County portunity Council/Whatcom County	266,966 357,972 657,364 31,858 35,514 41,987	259,499 346,804 634,574 39,628 16,756 45,086	97' 97' 97' 124' 47' 107'
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF 29 CA 30 Op 31 Lon 32 Med	//Island County Igit County IGA/Whatcom and San Juan Counties ster Relief Inteer Services //Island County SC/Skagit County portunity Council/Whatcom County g Term Care Ombudsman Program	266,966 357,972 657,364 31,858 35,514 41,987	259,499 346,804 634,574 39,628 16,756 45,086	97 97 97 97 124 47 107
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF 29 CA 30 Op 31 Lon 32 Med 33 Farm	//Island County Igit County IGA/Whatcom and San Juan Counties Ster Relief Inteer Services //Island County SC/Skagit County SC/Skagit County oortunity Council/Whatcom County g Term Care Ombudsman Program icaid Transportation Brokerage	266,966 357,972 657,364 31,858 35,514 41,987	259,499 346,804 634,574 39,628 16,756 45,086	97 97 97 97 124 47 107
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF 29 CA 30 Op 31 Lon 32 Med 33 Farm 34 Derr	VIsland County agit County COA/Whatcom and San Juan Counties ster Relief Inteer Services VIsland County SC/Skagit County portunity Council/Whatcom County ortunity Council/Whatcom County g Term Care Ombudsman Program icaid Transportation Brokerage Ily Caregiver Support Project & Respite Services	266,966 357,972 657,364 31,858 35,514 41,987	259,499 346,804 634,574 39,628 16,756 45,086	97 97 97 97 124 47 107 100
23 ISF 24 Ski 25 WC 26 Disa 27 Volu 28 ISF 29 CA 30 Op 31 Lon 32 Med 33 Farm 34 Derr 35 Kins	VIsland County agit County COAWhatcom and San Juan Counties ster Relief Inteer Services VIsland County SC/Skagit County cortunity Council/Whatcom County ortunity Council/Whatcom County g Term Care Ombudsman Program icaid Transportation Brokerage ily Caregiver Support Project & Respite Services entia Partnerships Project	266,966 357,972 657,364 31,858 35,514 41,987 3,959	259,499 346,804 634,574 39,628 16,756 45,086 3,959	97 97 97 97 97 97 97 97 97 97 97 97 97 9
23 ISF 24 Ska 25 WC 26 Disa 27 Volt 28 ISF 29 CA 30 Op 31 Lon 32 Med 33 Fam 34 Dem 35 Kins 36 Carret	VIsland County Igit County COA/Whatcom and San Juan Counties ster Relief Inteer Services VIsland County SC/Skagit County portunity Council/Whatcom County g Term Care Ombudsman Program icaid Transportation Brokerage ily Caregiver Support Project & Respite Services entia Partnerships Project hip Caregivers Support Program/Kinship Navigator	266,966 357,972 657,364 31,858 35,514 41,987 3,959 112,652	259,499 346,804 634,574 39,628 16,756 45,086 3,959 106,759	97 97 97 97 97 97 97 97 97 97 97 97 97 9
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF 29 CA 30 Op 31 Lon 32 Med 33 Farm 34 Derr 35 Kins 36 Card 37 Chr	VIsland County Igit County COA/Whatcom and San Juan Counties ster Relief Inteer Services VIsland County SC/Skagit County SC/Skagit County oortunity Council/Whatcom County g Term Care Ombudsman Program icaid Transportation Brokerage Ily Caregiver Support Project & Respite Services entia Partnerships Project whip Caregivers Support Program/Kinship Navigator regiver Training/Agency Workers Health Insurance	266,966 357,972 657,364 31,858 35,514 41,987 3,959 112,652 299,800	259,499 346,804 634,574 39,628 16,756 45,086 3,959 106,759 184,306	97 97 97 97 97 97 97 97 97 97 97 97 97 9
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF 29 CA 30 Op 31 Lon 32 Med 33 Fam 34 Derr 35 Kins 36 Carr 37 Chrv 38 Hea	VIsland County agit County COA/Whatcom and San Juan Counties ster Relief Inteer Services VIsland County SC/Skagit County SC/Skagit County oortunity Council/Whatcom County g Term Care Ombudsman Program icaid Transportation Brokerage ily Caregiver Support Project & Respite Services entia Partnerships Project hip Caregivers Support Program/Kinship Navigator regiver Training/Agency Workers Health Insurance onic Disease Self Management Program	266,966 357,972 657,364 31,858 35,514 41,987 3,959 112,652 299,800	259,499 346,804 634,574 39,628 16,756 45,086 3,959 106,759 184,306	97' 97' 97' 124' 47' 107' 100' 95 61 20'
23 ISF 24 Ska 25 WC 26 Disa 27 Volu 28 ISF 29 CA 30 Op 31 Lon 32 Med 33 Fam 34 Dem 35 Kins 36 Carr 37 Chrv 38 Hea Total Subc	VIsland County agit County COA/Whatcom and San Juan Counties ster Relief Inteer Services VIsland County SC/Skagit County boortunity Council/Whatcom County g Term Care Ombudsman Program icaid Transportation Brokerage ily Caregiver Support Project & Respite Services entia Partnerships Project hip Caregivers Support Program/Kinship Navigator regiver Training/Agency Workers Health Insurance ponic Disease Self Management Program th Homes	266,966 357,972 657,364 31,858 35,514 41,987 3,959 112,652 299,800 30,000	259,499 346,804 634,574 39,628 16,756 45,086 3,959 106,759 184,306 5,960	100' 97' 97' 97' 102' 102' 100' 100' 100' 100' 100' 100

NORTHWEST REGIONAL COUNCIL	Non Emerger	ncy Transportatio	on Brokerage
BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)	2021	% of Year	100%
JANUARY - DECEMBER 2021	Revised	Actual	% of Budget
Funding		·····	
1 DSHS - ALTSA - TXIX Medicaid			
2 DSHS - ALTSA - All Other		Aria a anna anna	
3 Disaster Relief Funding - COVID			
4 Health Care Authority	4,340,400	4,527,616	104
5 Local Funds	42,675	42,675	100
6 Other Contracted			·
Subtotal Current Year Funding	4,383,075	4,570,291	104
7 Use of Fund Balance Reserves	82,236	18,424	22
Subtotal Funding (including reserves)	4,465,311	4,588,715	103
Operating Expenditures		: 	
8 Salaries & Wages	666,378	638,585	96
9 Taxes & Benefits	312,098	289,426	93
Total Personnel		928,011	95
10 Office/Operating Supplies	978,476 7,050	4,989	95 71
11 Small Tools/Capital Equipment	5.250	4,509	90
12 Professional Services			90 131
13 Communication	35,750	46,859	90
14 Travel	21,970	19,852	a state and state and state
والمراجعة بالمراجعة المراجع المعالم للمنتخذ فالمناب المراجع المراجع فالمراجع المراجع أتمار المهربان	5,650	2,073	37
15 Occupancy/Insurance 16 Disaster Relief	43,377	39,941	92
and the second	····· ··· ··· ··· ··· ··· ···	- ·	0
17 Miscellaneous	7,788	4,452	57
Total Operating Expenditures	126,835	122,914	979
Total Direct Comics and Administration	4 405 044	4 050 005	05
Total Direct Service and Administration	1,105,311	1,050,925	95
a ana amang ang ang ang ang ang ang ang ang ang	1,105,311	1,050,925	
Total Direct Service and Administration Subcontractor Expenditures 18 I&A/Case Management/FCSP	1,105,311	1,050,925	
	1,105,311	1,050,925	95
Subcontractor Expenditures 18 I&A/Case Management/FCSP	1,105,311	1,050,925	95
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County	1,105,311	1,050,925	95
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services	1,105,311	1,050,925	95
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services	1,105,311	1,050,925	95
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition	1,105,311	1,050,925	95
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County	1,105,311	1,050,925	
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties	<u>1,105,311</u>	1,050,925	
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief	<u>1,105,311</u>	1,050,925	
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services	1,105,311	1,050,925	
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOAWhatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program 32 Medicaid Transportation Brokerage	1,105,311	1,050,925	
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program 32 Medicaid Transportation Brokerage 33 Family Caregiver Support Project & Respite Services			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program 32 Medicaid Transportation Brokerage 33 Family Caregiver Support Project & Respite Services 34 Dementia Partnerships Project			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program 32 Medicaid Transportation Brokerage 33 Family Caregiver Support Project & Respite Services 34 Dementia Partnerships Project 35 Kinship Caregivers Support Program/Kinship Navigator			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program 32 Medicaid Transportation Brokerage 33 Family Caregiver Support Project & Respite Services 34 Dementia Partnerships Project 35 Kinship Caregivers Support Program/Kinship Navigator 36 Caregiver Training/Agency Workers Health Insurance			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program 32 Medicaid Transportation Brokerage 33 Family Caregiver Support Project & Respite Services 34 Dementia Partnerships Project 35 Kinship Caregivers Support Program/Kinship Navigator 36 Caregiver Training/Agency Workers Health Insurance 37 Chronic Disease Self Management Program			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program 32 Medicaid Transportation Brokerage 33 Family Caregiver Support Project & Respite Services 34 Dementia Partnerships Project 35 Kinship Caregivers Support Program/Kinship Navigator 36 Caregiver Training/Agency Workers Health Insurance 37 Chronic Disease Self Management Program 38 Health Homes			
Subcontractor Expenditures 18 I&A/Case Management/FCSP 19 ISR/Island County 20 San Juan County Senior Services 21 Legal Services 22 Nutrition 23 ISR/Island County 24 Skagit County 25 WCOA/Whatcom and San Juan Counties 26 Disaster Relief 27 Volunteer Services 28 ISR/Island County 29 CASC/Skagit County 30 Opportunity Council/Whatcom County 31 Long Term Care Ombudsman Program 32 Family Caregiver Support Project & Respite Services 34 Dementia Partnerships Project 35 Kinship Caregivers Support Program/Kinship Navigator 36 Caregiver Training/Agency Workers Health Insurance 37 Chronic Disease Self Management Program			95

	NORTHWEST REGIONAL COUNCIL	٦L	ail Health Progra	m	
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS)	2021 % of Year		100%	
	JANUARY - DECEMBER 2021	Revised	Actual	% of Budget	
Fundi	ng _{a ang} anan ang ang ang ang ang ang ang ang ang	ار. محمد محمد محمد المحمد			
1	DSHS - ALTSA - TXIX Medicaid				
2	DSHS - ALTSA - All Other				
3	Disaster Relief Funding - COVID				
. 4	Health Care Authority				
5			7 1941 - 1947 - 1947		
6	Other Contracted	1,456,501	1,456,590	100	
Subto	tal Current Year Funding	1,456,501	1,456,590	100'	
7	Use of Fund Balance Reserves	119,187	58,827	49'	
Subto	tal Funding (including reserves)	1,575,688	1,515,417	96'	
	n - 	t. Alama an			
Opera	ating Expenditures	in second da	a a saaraa a		
8	Salaries & Wages	1,039,321	1,022,850	989	
9	Taxes & Benefits	463,724	438,676	959	
Total	Personnel	1,503,045	1,461,526	97'	
10	Office/Operating Supplies	2,852	1,776	62'	
11	Small Tools/Capital Equipment	3,753	1,643	44	
12	Professional Services	35,782	28,322	79'	
13	Communication	6,855	5,012	73'	
14	Travel	7,426	6,151	83'	
15	Occupancy/insurance	11,242	9,166	82'	
16	Disaster Relief		-	0'	
17	Miscellaneous	4,733	1,821	389	
Total	Miscellaneous Operating Expenditures Direct Service and Administration	4,733 72,643 1,575,688	1,821 53,891 1,515,417	389 749 969	
Total Total Subc	Operating Expenditures Direct Service and Administration ontractor Expenditures	72,643	53,891	74	
Total Total Subc 18	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP	72,643	53,891	74	
Total Total Subc	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County	72,643	53,891	74	
Total Total Subc 18	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services	72,643	53,891	74	
Total Total Subc 18 19 20 21	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services	72,643	53,891	74	
Total Total Subc 18 19 20 21 22	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services	72,643	53,891	74	
Total Total Subc 18 19 20 21 22	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services	72,643	53,891	74	
Total Total Subcc 18 19 20 21 22 23 24 25 26 27 28	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 27 28 29	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30	Operating Expenditures Direct Service and Administration Ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 30 31	Operating Expenditures Direct Service and Administration Ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 30 31 32	Operating Expenditures Direct Service and Administration Ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33	Operating Expenditures Direct Service and Administration ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 33	Operating Expenditures Direct Service and Administration Ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35	Operating Expenditures Direct Service and Administration Ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Counci/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36	Operating Expenditures Direct Service and Administration Ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Counci/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38	Operating Expenditures Direct Service and Administration Ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program	72,643	53,891	74	
Total Total Subc 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38	Operating Expenditures Direct Service and Administration Ontractor Expenditures I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program	72,643	53,891	74	

	NORTHWEST REGIONAL COUNCIL		Other NWRC Activities		
	BUDGET TO ACTUAL REPORT (ACCRUAL BASIS) JANUARY - DECEMBER 2021	2021 Revised	% of Year Actual	100% % of Budget	
Fundi	ing				
1	DSHS - ALTSA - TXIX Medicaid	1			
2	DSHS - ALTSA - All Other	:			
3	Disaster Relief Funding - COVID	1,289,919	1,161,903	90%	
4	Health Care Authority				
5	Local Funds	80,953	84,820	1059	
6	Other Contracted	385,912	346,154	90'	
Subto	otal Current Year Funding	1,756,784	1,592,877	91	
7	Use of Fund Balance Reserves	223,500	250,508	112	
Subto	otal Funding (including reserves)	1,980,284	1,843,385	93'	
Opers	ating Expenditures				
opera 8	Salaries & Wages	197,434	225,692		
9	Taxes & Benefits	90,043	90,187	100	
	Personnel	287,477	315,879	100	
	na defensione de la company	e e construir e construction de la	1,190	101	
	Office/Operating Supplies Small Tools/Capital Equipment	1,178 937	22,651	2417	
11	Professional Services	and the second		89	
12	a na sa	366,267	324,892	132	
13		5,075	6,719	132	
14		8,697	892	29	
15	Occupancy/Insurance	14,006	4,083	140	
16	Disaster Relief	182,372	255,190		
17	Miscellaneous	12,931	5,176	40	
	Operating Expenditures	591,463	620,793	1059	
l otal	Direct Service and Administration	878,940	936,672	1079	
Subc					
Cube	ontractor Expenditures			er oor oo zoon oo a	
18	ontractor Expenditures I&A/Case Management/FCSP			a na	
	(a) An interface of the state of the stat			2010-000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 - 000 	
18	I&A/Case Management/FCSP				
18 19	I&A/Case Management/FCSP ISR/Island County			nalisen in service and service and in service arguments of service of a dimensional service and for the service arguments of the particular of the service service is service and service services.	
18 19 20	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services				
18 19 20 21	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services				
18 19 20 21 22	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition				
18 19 20 21 22 23	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County				
18 19 20 21 22 23 24	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County Skagit County WCOA/Whatcom and San Juan Counties	1,101,344	906,713	1	
18 19 20 21 22 23 24 25	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County Skagit County WCOA/Whatcom and San Juan Counties	1,101,344	906,713		
18 19 20 21 22 23 24 25 26	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services	1,101,344	906,7113	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
18 19 20 21 22 23 24 25 26 27	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County	1,101,344	906,713		
18 19 20 21 22 23 24 25 26 27 28	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County	1,101,344	906,713		
18 19 20 21 22 23 24 25 26 27 28 29	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County	1,101,3344	906,713		
18 19 20 21 22 23 24 25 26 27 28 29 30	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program	1,101,344	906,713		
18 19 20 21 22 23 24 25 26 27 28 29 30 31	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage	1,101,344	906.713		
18 19 20 21 22 23 24 25 26 27 28 29 30 30 31 32	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services	1.101.344	906,713		
18 19 20 21 22 23 24 25 26 27 28 29 30 30 31 32 33	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project	1,101,344			
18 19 20 21 22 23 24 25 26 27 28 29 30 31 31 32 33 33 34	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator	1,101,344			
18 19 20 21 22 23 24 25 26 27 28 29 30 31 30 31 32 33 34 35	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance	1,101,344			
18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 33 34 35 36 37	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program	1,101,344	906,713		
18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 33 34 35 36 37 38	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program Health Homes				
18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38	I&A/Case Management/FCSP ISR/Island County San Juan County Senior Services Legal Services Nutrition ISR/Island County Skagit County WCOA/Whatcom and San Juan Counties Disaster Relief Volunteer Services ISR/Island County CASC/Skagit County Opportunity Council/Whatcom County Long Term Care Ombudsman Program Medicaid Transportation Brokerage Family Caregiver Support Project & Respite Services Dementia Partnerships Project Kinship Caregivers Support Program/Kinship Navigator Caregiver Training/Agency Workers Health Insurance Chronic Disease Self Management Program Health Homes I Subcontractor Expenditures	1,101,344	906,713 906,713 1,843,385	82 82 82 82 82 82 82 82 82 82 82 82 82 8	



То:	Northwest Regional Council
From:	Amanda McDade, Executive Director
Date:	May 19, 2022
Subject:	January through April 2022

Background

NWRC receives funding from various sources and, in turn, contracts for a variety of community services. An update of contracted activity is provided at each NWRC Board meeting.

Issue

Since December 08, 2021, we have received the following contracts or amendments:

Contracts

Contract No.	Purpose	Amount	Dates
HS-02-21 (1)	Extend and Increase Island County	\$25,375.90	1/1/21 - 12/31/22
	Case Management Funding		
2169-20180 (01)	AAA State Federal Agreement	\$6,832,447.00	7/1/21 - 6/30/22
	Amendment 1 - ARP Match for Year		
	One		
2269-36962	MAC/TSOA Implementation	\$898,370.00	1/1/22 - 12/31/22
C20210568	Recovery Care Coordination (RCC)	\$296,090.00	1/1/22 - 12/31/22
	Program		
2269-38367	2022 Interlocal Agreement	\$1,705,842.00	1/1/22 - 9/30/23
2269-39912	AAA Agreement - AAA Hospital	\$85,286.00	1/14/22 - 9/30/24
	Surge Care Transitions		

Subcontracts for Services

Contract No.	Contractor	Purpose	Dates
205013-VACC	Island Senior Resources	Vaccine Access Funding	4/1/21 - 9/30/22
241002-FCSG	San Juan County	Family Caregiver Support Group	1/1/22 - 12/31/22
241003-FCSG	Skagit Adult Day Program	Family Caregiver Support Group	1/1/22 - 12/31/22
241004-FCSG	Island Senior Resources	Family Caregiver Support Group	1/1/22 - 12/31/22



Contract No.	Contractor	Purpose	Dates
241003-FCSG	Skagit Adult Day Program	Family Caregiver Support Group	1/1/22 - 12/31/22
241004-FCSG	Island Senior Resources	Family Caregiver Support Group	1/1/22 - 12/31/22
241005-FCSG	Dementia Support Northwest	Family Caregiver Support Group	1/1/22 - 12/31/22
241006-FCSG	Sara Gall	Family Caregiver Support Group	1/1/22 - 12/31/22
241008-IAFC	San Juan County	ADR and FCSP Services	1/1/22 - 12/31/22
241009-IAFC	Island Senior Resources	ADR and FCSP Services	1/1/22 - 12/31/22
241010-CM	Island Senior Resources	Case Management Services	1/1/22 - 12/31/22
241011-KCSP	Brigid Collins	Kinship Caregiver Support Program	1/1/22 - 12/31/22
241012- KCSP/KNAV	Opportunity Council	Kinship Caregiver Support Program and Kinship Navigator	1/1/22 - 12/31/22
241014-LEGAL	Northwest Justice Project	Legal Services	1/1/22 - 12/31/22
241015-LTCO	Multi-Service Center	LTC Ombuds Services	1/1/22 - 12/31/22
241017-NUTR	Island Senior Resources	Nutrition Services	1/1/22 - 12/31/22
241018-NUTR	Skagit County Public Health	Nutrition Services	1/1/22 - 12/31/22
241019-NUTR	Whatcom Council on Aging	Nutrition Services	1/1/22 - 12/31/22
241021-VSERV	Community Action of Skagit County	Volunteer Services	1/1/22 - 12/31/22
241022-VSERV	Opportunity Council	Volunteer Services	1/1/22 - 12/31/22
241023-VSERV	Island Senior Resources	Volunteer Services	1/1/22 - 12/31/22
250070-NEMT	Community Action of Skagit County	Non-Emergency Medical Transportation	1/1/22 - 12/31/22
250071-NEMT	Island Senior Resources	Non-Emergency Medical Transportation	1/1/22 - 12/31/22



Contract No.	Contractor	Purpose	Dates
220228-JHP-T	Sean MacDonald, LPN	Jail Health Program - Temporary Nursing Services	1/1/22 - 12/31/22
230350-DSP	Barry Meyers	Dementia-Focused Legal Clinic	1/1/22 - 6/30/23
200097-HH	Lummi Nation	Health Homes Care Coordination	2/1/22 - 12/31/22
220162-CgCons	Marcella Zarifis, OT	Caregiver Consultant - Occupational Therapy	3/1/22 - 6/30/22
220163-CgCons	Alene Zander, LICSW	Caregiver Consultant - Behavior Management	3/1/22 - 6/30/22
220164-CgCons	Joshua Vander Wiele, LMHCA	Caregiver Consultant - Behavior Management	3/1/22 - 6/30/22
250072-NEMT	D&A Transportation	Non-Emergency Medical Transportation	3/1/22 - 6/30/25
260400-FCSP-S	MedScope America LLC	PERS	3/1/22 - 6/30/26
260401-FCSP-S	Lifeline Systems	PERS	3/1/22 - 6/30/26
260402-FCSP-S	PERS LLC dba Safetyline	PERS	3/1/22 - 6/30/26
260403-FCSP-S	Professional Medical Corp.	DME/Incontinence Supplies	3/1/22 - 6/30/26
2212-41192	Marcella Zarifis, OT	Client Training - Occupational Therapy	3/1/22 - 6/30/22
220229-JHP-T	Julie Fox, RN	Jail Health Program - Temporary Nursing Services	3/11/22 - 12/31/22

Terminated Subcontracts

Contract No.	Contractor	Purpose	Dates
220126-CgCons	Jaren Hoppe Leonard, LMT	Caregiver Consultant - Massage Therapy	3/1/19 - 12/31/21
2012-75821	Joann Carpenter Janitorial Services	Residential Cleaning	2/3/20 - 4/1/22
250046-Respite	Village at the Harbor	Out of Home Respite	7/1/21 - 2/28/22



Amendments to Subcontracts

Contract No.	Contractor	Purpose	Dates
205004-FCSG	Island Senior Resources	Increase support group funding through end of contract period	10/1/21 - 12/31/21
200215-SHS [03]	Advancement NW	To extend contract expiration date to 12/31/22	1/1/22 - 12/31/22
200216-SHS [03]	Take Aim	To extend contract expiration date to 12/31/23	1/1/22 - 12/31/22
200221-SHS [03]	Lisa Silverman	To extend contract expiration date to 12/31/24	1/1/22 - 12/31/22
220228-JHP-T [01]	Sean MacDonald, LPN	Increase hourly rate to \$41.00	3/1/22 - 12/31/22
250060-NEMT [01]	Beck and Call LLC	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25
250061-NEMT [01]	Birch Bay Cab Company dba Red Cab	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25
250062-NEMT [01]	CARE E ME, Inc.	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25
250063-NEMT [01]	Cascade Ambulance Service, dba Cascade Specialized Transport	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25
250064-NEMT [01]	City Cab dba Yellow Cab	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25
250065-NEMT [01]	Golden Medical Transportation	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25
250066-NEMT [01]	Brian A. Collins, dba J&B Transportation	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25
250067-NEMT [01]	Safe Transportation LLC	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25
250068-NEMT [01]	Northwest Smoking and Curing, Inc., dba SeaTac Direct	Gas surcharge	3/14/22 - 6/30/25
250069-NEMT [01]	Medstar Transportation	Gas surcharge and pickup fee clarification	3/14/22 - 6/30/25



Contract No.	Contractor	Purpose	Dates
250070-NEMT [01]	Community Action	Gas surcharge	3/14/22 - 6/30/25
250071-NEMT [01]	Island Senior Resources	Gas surcharge	3/14/22 - 6/30/25
250072-NEMT [01]	D&A Transportation	Gas surcharge	3/14/22 - 6/30/25

Agreements

Organization	Purpose	Dates
Amerigroup Washington, Inc.	Extension to Health Homes Agreement	1/1/20 - 12/31/22
Unity Care NW	Business Associate Agreement	12/8/21 - ongoing
Reliance e-Health Collaborative	Island County Community Health Record Access	12/20/21 - ongoing
СНРЖ	2022 Community Behavioral Health Enhancement Payment Agreement	1/1/22 - 12/31/22
DSHS	AAA Interlocal Data Share Agreement	1/1/22 - 12/31/23
Humana, Inc.	Humana Care Coordination IT Requirements	1/1/22 - ongoing
North Sound ACH	COVID-19 Community Testing Project Testing Site Agreement	1/21/22 - ongoing
Murphy, Pearson, Bradley & Feeney	Hourly Legal Services Agreement - Legal Representation for NWRC in Pulphus v. Compass Health, et al.	2/8/22 - ongoing
СНРЖ	Amendment to Provider Agreement - Substance Use Disorder Program	3/22/22 - ongoing
Streamline Verify	Exclusion Database Checks	3/22/22 - ongoing
Washington Connection	Interlocal Data Share Agreement - Washington Connection	5/1/22 - 4/30/24

Proposed Motion:

The Northwest Regional Council approves the above referenced contracts and agreements.



Memorandum

Northwest Regional Council Governing Board
Amanda McDade, Executive Director
May 19, 2022
Signatures of Authoritative Body - Whatcom County Treasurer Annual Requirement

Background

Whatcom County serves as the treasurer for the NWRC and requires a Board approved annual list of membership and current signatures of the NWRC's governing body.

Current Issue

We have prepared a document that lists the 2022 membership and will circulate for signatures of all Board members.

Proposed Motion:

The Northwest Regional Council accepts and validates the listing of its membership for 2022.

Signatures of Authoritative Body For Whatcom County Treasurer

Melanie Bacon Island County Commissioner Jill Johnson Island County Commissioner

Jamie Stephens San Juan County Council Member Cindy Wolf San Juan County Council Member

Peter Browning Skagit County Commissioner Ron Wesen Skagit County Commissioner

Satpal Sidhu Whatcom County Executive Kathy Kershner Whatcom County Council Member

Attest:

Amanda McDade Executive Director

May 19, 2022 Meeting

Memorandum

То:	Northwest Regional Council Governing Board
From:	Sarah Silvas, HR Manager
Date:	May 19, 2022
Subject:	Policy and Procedure Manual Updates

On January 6, 2022, NWRC distributed the below updates to the NWRC Policy and Procedure Manual for staff. The updates incorporate additional and/or clarifying language around NWRC policies, procedures, and employment law. (Note: Employees were notified via email when some of these policy updates occurred.) Please be advised that this manual does not include policies/procedures specifically related to NWRC's response to the pandemic.

Section 2: Employment Policies and Procedures

• 2.01 Definitions. Added language to define On Call status

Section 3: General Policies and Procedures

- *3.14 Personal Appearance.* Updated language around personal appearance and dress code. (Staff were notified of this change via email.)
- 3.17 NWRC Cellular Phones. Added language that addresses usage of agency-issued cell phones.

Section 5: Employee Benefits

- 5.02 Benefits Eligibility & Terms. Clarified and added language around part-time and on-call status
- Updated language throughout this section to reflect PEBB benefit plan requirements

Section 6: Paid and Unpaid Leaves of Absence

- *6.01 Vacation Leave.* Clarifying language around maximum compensation of accumulated leave is restricted to those retiring under PERS Plan 1 only.
- 6.03 Holiday Pay. Updated language identifying Juneteenth as an NWRC paid holiday
- 6.09 Compassionate Leave. Updated language that employees receiving WA PFML are not eligible for compassionate leave.



Section 11: Employee Separation

- *11.02 Voluntary Resignation.* Clarifying language that two weeks' notice means two worked weeks' notice.
- 11.04 Benefits & Compensation at Separation. Additional and updated language related to the Retirement Health Savings Account benefit.

Memorandum

То:	Northwest Regional Council Governing Board
From:	Amanda McDade, Executive Director
Date:	May 19, 2022
Subject:	COVID-19 Impacts – Status Updates

NWRC is seeing the same easing of constraints that most businesses are as the pandemic wanes and the COVID numbers improve in our region. We have opened our doors and most teams have returned to the field in small and carefully selected numbers. Due to the populations we serve, we are maintaining masking in our offices and of course, during all field visits.

- We opened both offices on March 7th. Our current hours are now Monday Friday 8:30 am – 4:30 pm
- Hybrid Schedules The management staff are working with their teams to create effective hybrid schedules that target and balance the needs of the clients, staff needs and resources. ADR started a hybrid schedule March 7th to assist clients who come into the office. Transportation began a hybrid schedule April 11th with each team member coming into the office 1 day a week to start. Community Programs, Long-term Case Management and Care Coordination are targeting May 1st. All programs are prioritizing returning to field visits before returning to a full hybrid office/home schedule
- Vaccination Status we continue to have a good percentage of applicants apply that are unvaccinated, usually having left other organizations over the mandate. We have hired a few of them as they were the best applicant for the job. However, we have recently been referred to by a partner as "a haven for the unvaccinated" and many of our human services counterparts have passed a mandate at this point. Working around the unvaccinated status creates an enormous burden on supervisors, HR, and operations due to the accommodation process. This has eased a bit now but was very difficult through the winter and could certainly ramp up again. Additionally, we are now not as highly vaccinated of an agency as we were when we discussed this in 2021. As we continue to serve the most COVID-vulnerable populations, this is a proposal I do not make lightly. I propose we mandate COVID vaccination *for all incoming staff* and continue to work with our existing accommodations in place for all current,



unvaccinated staff. I have discussed this with our attorney and this is also her recommendation.

PROPOSED MOTION: The NWRC Board authorizes a COVID vaccination mandate for all new applicants.

Memorandum

То:	Northwest Regional Council Governing Board
From:	Amanda McDade, Executive Director
Date:	May 19, 2022
Subject:	Key Staffing Updates

Background

The current open positions below were already budgeted for in the approved 2022 budget, and then discussed at the special meeting in March. There are no changes in that regard. Due to some major transitions within and without the agency, certain hiring is on hold, such as the additional Behavioral Health Clinician for our SUD work, and the added Case Aide position. We have yet to backfill one of our original BH clinicians, and we have increased capacity in our current Case Aide team due to the transition of a major piece of their work (contracting community caregivers) over to the new state agency, Consumer Directed Washington. Additionally, there is one added position and one reclassification explained below.

Current Open Positions (in 2022 approved budget)

- 1. Behavioral Health Clinician
- 2. Senior Accountant
- 3. Care Management Program Supervisor
- 4. Case Manager
- 5. Planner
- 6. Jail Health RN and LPN

New Position

Propose new Care Coordinator position utilizing designated staffing funds that have been retained due to circumstances described above. This will increase our ability to serve both Humana and HCA Care Coordination clients, as we are at capacity with our current team.

Reclassification

Propose to reclassify the HR Administrative Assistant position to a Human Resource Specialist. The reclassification reflects the expanding job duties related to growth and increased complexity in administration of benefits.



PROPOSED MOTION: The NWRC Board authorizes hire of an additional Care Coordinator FTE to manage increased cases in Humana and reclassification of the HR Administrative Assistant to Human Resource Specialist.

Memorandum

To:Northwest Regional Council Governing BoardFrom:Amanda McDade, Executive DirectorDate:May 19, 2022Subject:Legislative Updates

The 2022 Washington State Legislature session adjourned on March 10, 2022. Measures that passed that impact NWRC include

- 1. Case management increase has been approved and will finally catch us up to put us on par with our counterparts (23%). However, the parity language that would prevent us from falling behind again in the future was not included despite our heavy advocacy around this point. We will start working on this again in the coming session.
- 2. DSHS asked to reduce caseloads across all sectors, including AAA's, which was also approved. However, we are not sure how those funds will be divided yet.
- 3. The hospital transitions program was approved, but not fully funded.
- 4. State Personal Needs Allowance was finally increased to 300% of personal income (scheduled to begin July 1st) which relieves an enormous burden on our lowest-income clients, and also opens the door for those who need services but were reluctant to give up the majority of their limited income to now receive that help.

This was a high watermark year, which I have been assured repeatedly will never come again in my career. Over the next year it means NWRC can continue our hospital transitions work. It means we can hire more case managers as we need to lower caseloads and keep them low as we see the predicted increase in clients due to the increase in the PNA levels. It means we can invest in the supports we know we need that keep our programs running smoothly and with investment in best practices.

Much of this forecast in case management is murky, however, due to the crisis in the workforce; there are simply not enough caregivers to assist all the clients. In the meantime, we are in process of how to best implement these windfalls and gearing up for more legislative advocacy around keeping parity with our DSHS counterparts so as to not need another 23% increase again next decade just to catch up.

In July there will be more information regarding our plans for how we will use this funding to further integrate care.